

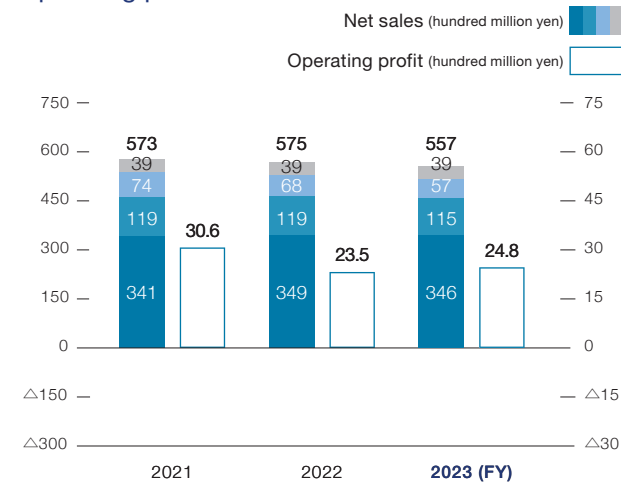
Performance Highlights

Industrial Products Business

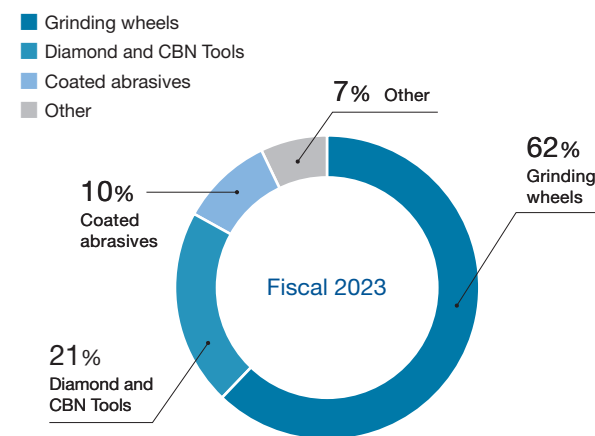
We are one of largest comprehensive manufactures of grinding and polishing tools in Japan, supporting indispensable processes in manufacturing - cutting, shaving, and polishing materials - through world-class technologies. Our Group also includes NIPPON RESIBON CORPORATION that handles general-purpose grinding wheels and coated abrasives. Through a wide product lineup, we contribute to the development of many industries, including automotive, steel, bearings, aerospace, shipbuilding, medical, and semiconductors.

Net sales (hundred million yen)

Operating profit (hundred million yen)



Net sales ratio

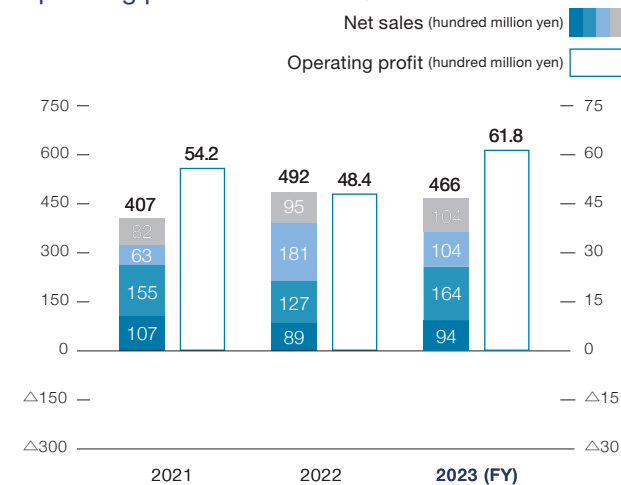


Ceramics & Materials Business

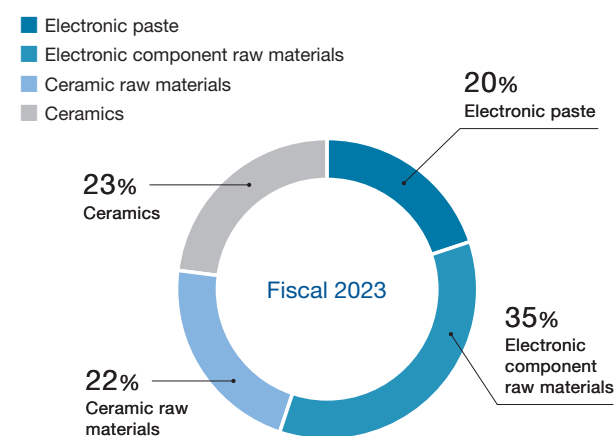
Our technologies for crushing, mixing, molding, and printing produce outstanding materials and components that contribute to a wide variety of fields. They support a variety of industries that manufacture electronic components, such as multilayer ceramic capacitors, as well as automotive, medical equipment, and aircraft.

Net sales (hundred million yen)

Operating profit (hundred million yen)



Net sales ratio

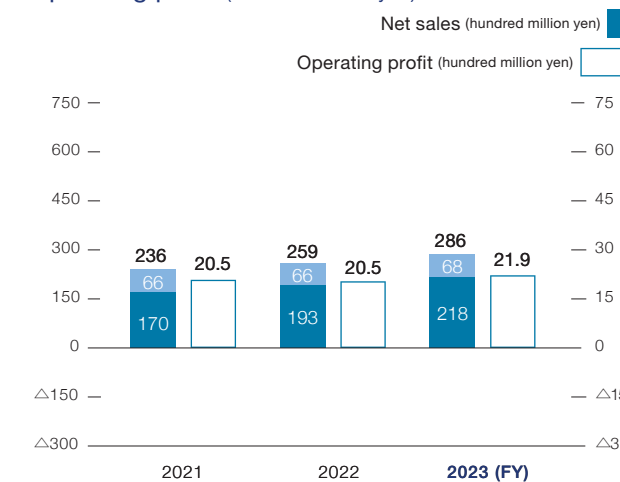


Engineering Business

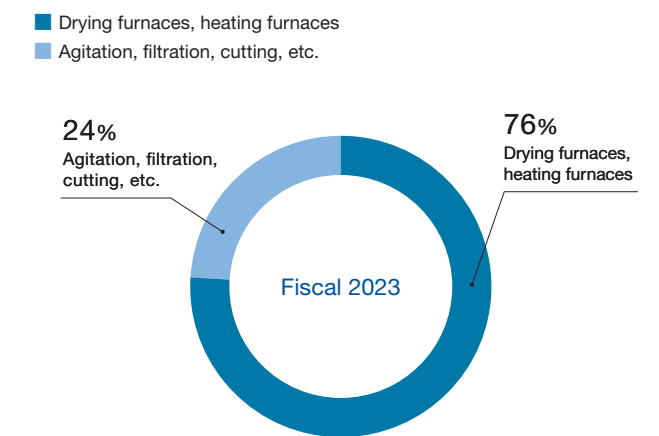
With our core technologies of heating, mixing, filtering, and cutting, we provide wide range of engineering equipment to a variety of industries including automotive, electronic components, chemicals, medicines, and food. We contribute to greater efficiency and energy savings in the manufacturing workplaces. We develop and design drying furnaces, heating furnaces, agitation equipment, filtration equipment, carbide tipped circular sawing machines, circular sawing cutting machines, and other equipment to match customers' needs.

Net sales (hundred million yen)

Operating profit (hundred million yen)



Net sales ratio

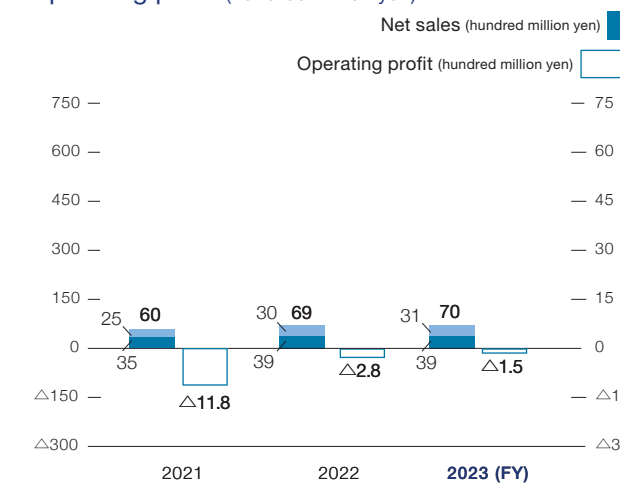


Tabletop Business

For almost 120 years, Noritake's tableware has been loved around the world. We offer a wide lineup of beautiful and easy-to-use tableware for daily use at home and for gifts, as well as for commercial use in hotels, restaurants, in-flight service, and more. By providing products infused with impeccable quality and taste, we enrich our customers' lives.

Net sales (hundred million yen)

Operating profit (hundred million yen)



Net sales ratio

