

		Item		Outline	Results of Business Impact Assessment in 2030		Magnitude of Opportunity
Opportunities	Related to Transition Risk	Energy	Develop a competitive advantage by reducing CO ₂ emissions	As taxes are incurred on fuel combustion and electricity use following the introduction of carbon taxes, reducing CO ₂ emissions leads to a reduction in operating costs	2°C or 1.5°C scenario	Responding leads to a competitive advantage over competitor companies by limiting operating costs	Medium to High
		Resilience	Create competitive advantage with appropriate management of materials or suppliers	Create supply chain resilience by considering switching to materials with a low environmental impact, and appropriately managing the diversity of suppliers		Responding directly leads to a reduction in procurement costs or differentiation from competitors	Medium to High
		Products/ Services	Tap into decarbonization demand by developing and selling environment- friendly products	Increase in demand for products with lower CO ₂ emissions than current		Increase sales by selling low environmental impact products to customers	High
		Market	Tap into decarbonization demand by developing and selling new products in new environment- friendly markets	Increase opportunities to provide new products with a higher demand in a low-carbon society		Increase sales with product development and sales as new environment-related markets open up	High
		Resource Efficiency/Energy	Limit operating costs by responding to rising energy costs	Limit operating costs with resource-saving and energy-saving initiatives, and effective use of renewable energy, despite rising energy costs		Responding leads to a competitive advantage over other companies by limiting operating costs by a certain amount	Low to Moderate
		Products/Services	Increase in associated products as ZEVs become more widespread	Increase in the market related to semiconductors, electronic components and batteries		Growth in sales following increased demand in products as ZEVs become widespread	High
		Products/Services	Enhance “Noritake” brand power based on environmentally conscious image	Increase in evaluation by stakeholders and brand power as a company through development and sales of environment-friendly products		Increase in corporate value with more environmentally conscious image	Medium to High
	Physical Risk	Resilience	Supply chain resilience	Create supply chain resilience with appropriate measures and response, despite the increase in disasters	4°C scenario	Responding leads to a competitive advantage over competitor companies by limiting losses in the event of disasters	Low to Moderate
		Resilience	Increase in health and safety standards	With temperatures continuing to rise, health and safety standards are increasing by advancing measures and responses for employees such as treatment for heatstroke		Responding leads to a competitive advantage over competitor companies by limiting the drop in health and safety standards	Low to Moderate